

The Pursuit of Better... Better Processes, Better Technology, Better Pensions



Indianapolis







Annual Conference May 12-15



2019 Annual Conference

Table of Contents

Section 1 – Conference Agenda & President's Message

Section 2 – Speakers & Breakout Sessions

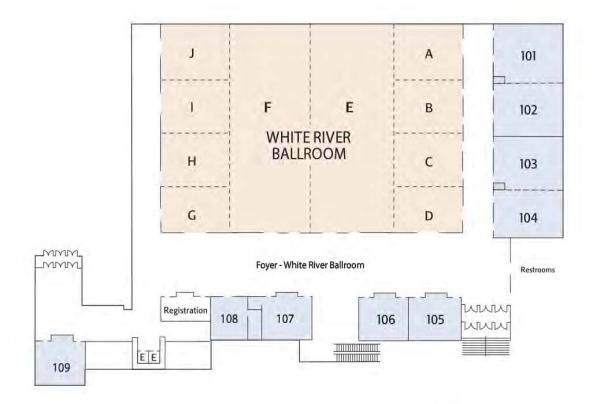
Section 3 – Sponsor Descriptions

Section 4 – Member and Sponsor Roundtable Review

PRISM - 2019 Con	ference: "The Pursuit of Better Better Processes, Better Technolog	y, Better Pensions"		
	May 12 - 15, 2019			
	JW Marriott Indianapolis			
	JW Mamott Indianapolis			
	Saturday, May 11th			
8:00 - 1:00	Board of Director's Meeting	Room 300		
1:00 - 5:00	Completion of Board Assignments	Room 106		
	Sunday, May 12th			
2:00 - 5:00	Registration	White River E-F Foyer		
4:30 - 5:00	New Member Orientation	White River A		
4:30 - 5:00	Meeting with Sponsors	White River B		
6:00 - 9:00	Welcome Reception at JW Marriott	White River A-E		
	Monday, May 13th			
7:00 - 8:00	Breakfast	White River G-J		
8:00 - 8:25	President's Welcome and President-Elect's Introduction	White River E		
8:25 - 9:40	STEVE RIZZO Keynote "The Attitude Adjuster"	White River E		
9:40 - 9:50	Break	White River F		
	Breakout "It's Not A Matter of If, But WhenCybersecurity Best Practices" CALPERS	White River A-B		
9:50 - 10:50	Breakout "Embracing Change Top Down" ILLINOIS MUNICIPAL	White River C-D		
	Breakout "Changing Everything, Revving Up For A Better MainePERS" MAINE PERS	Room 101/2		
10:50 - 11:00	Break	White River F		
	Breakout "It's Not A Matter of If, But WhenCybersecurity Best Practices" CALPERS	White River A-B		
11:00 - 12:00	Breakout "Embracing Change Top Down" ILLINOIS MUNICIPAL	White River C-D		
	Breakout "Changing Everything, Revving Up For A Better MainePERS" MAINE PERS	Room 101/2		
12:00 - 1:00	LUNCH	White River G-J		
1:00 - 4:00	Member Roundtable and Sponsor Introductions	White River E		
3:45 - 4:50	Break with Snacks	White River F		
4:00 - 4:50	Sponsor and Member Consultations	White River F		
	End of Sessions			
5:15 - 5:30	Meet for 5:30 Departure	Bus Entrance, rear of hotel		
6:00 - 10:00	Dinner / Networking Event			
8:15 - 10:15	Busses shuttle to hotel (continuous)			
		Page 1 of		

PRISM - 2019 Conference: "The Pursuit of Better Better Processes, Better Technology, Better Pensions"			
	May 12 - 15, 2019 JW Marriott Indianapolis		
	Tuesday, May 14th		
7:15 - 8:15	Breakfast	White River G-J	
8:15 - 9:30	SETH MATTISON Keynote "Leading Personal & Informational Transformation"	White River E	
9:30 - 9:45	Break	White River F	
9:45 - 10:45	Breakout "Build Process in Preparation for the Next Generation of IT" CALPERS Breakout "A new ERALegacy System Replacement Lessons Learned" WASHINGTON DRS Breakout Panel Discussion on Fraud & Breach Incidents	White River A-B White River C-D Room 101/2	
10:45 - 11:00	Break	White River F	
11:00 - 12:00	Breakout "Build Process in Preparation for the Next Generation of IT" CALPERS Breakout "A new ERALegacy System Replacement Lessons Learned" WASHINGTON DRS Breakout "Continual Service Improvement" TRSNYC	White River A-B White River C-D Room 101/2	
12:00 - 1:00	Lunch	White River G-J	
1:00 - 2:00	Breakout "Agile vs Waterfall" Texas Teachers Breakout "Implementing Scrum in Agile Software Development" Missouri (PSRS/PEERS) Breakout "Continual Service Improvement" TRSNYC	White River A-B White River C-D Room 101/2	
2:00 - 2:15	Break	White River F	
2:15 - 3:15	Breakout "Agile vs Waterfall" Texas Teachers Breakout "Implementing Scrum in Agile Software Development" Missouri (PSRS/PEERS) Breakout "Positive Results from our Next Generation Pension Solution" Baltimore Fire & Police	White River A-B White River C-D Room 101/2	
	End of Sessions		
3:30 - 4:30	Member Business Meeting and Officer Elections	White River E	
5:30 - 5:45 6:00 - 9:30 8:15 - 9:45	Meet for 5:45 Departure Dinner / Networking Event Busses shuttle to hotel (continuous)	Hotel Lobby Page 2 of 3	

PRISM - 2	019 Conference: "The Pursuit of Better Better Processes, Better Technology	, Better Pensions"
	May 12 - 15, 2019 JW Marriott Indianapolis	
	Wednesday, May 15th	
8:00 - 9:15	Breakfast	White River E
9:15 - 10:30	Breakout "Viewing Retirement Through a Digital PRISM" LASERS	White River A-B
9:15 - 10:30	Breakout "Pension Operations Transformation - Strategy and Decisions" Maryland St Ret	White River C-D
9:15 - 10:30	Breakout "Positive Results from our Next Generation Pension Solution" Baltimore Fire & Police	Room 101/2
10:30 - 10:45	Break	White River E-F Foyer
10:45 - 12:00	Breakout "Viewing Retirement Through a Digital PRISM" LASERS	White River A-B
10:45 - 12:00	Breakout "Pension Operations Transformation - Strategy and Decisions" Maryland St Ret	White River C-D
10:45 - 12:00	Breakout Panel Discussion on Mobile App Development	Room 101/2
12:00 - 1:00	Lunch	White River E
	"Birds of a Feather" Sessions	
	Small Breakout #1 Data Security/Physical Security	Room 101
1:00 - 1:55	Small Breakout #2 Cloud Lessons Learned	Room 102
1.00 1.55	Small Breakout #3 Disaster Recovery/Business Continuity	White River C
	Small Breakout #4 Methodology (Agile/Kanban/Scrum/Waterfall)	White River D
1:55 - 2:05	Break	
	Small Breakout #1 Fraud and Breach Discussion	Room 101
2:05 - 3:00	Small Breakout #2 Business Intelligence	Room 102
2.03 3.00	Small Breakout #3 Telecommuting/Work from Home Concepts	White River C
	Small Breakout #4 Telephony (VOIP/SIP)/Customer Service (CRM) etc.	White River D
3:00	Conference Concludes	
3:00 - 6:00	Board of Directors Meeting	Room 105
	Thursday, May 16th	
8:00 - 12:00	Board of Directors Meeting	Room 105
		Page 3 of 3



White River Conference Level



Officers 2018-2019

President

Ira Greenstein Maryland State Retirement and Pension System (410) 625-5547 igreenstein@sra.state.md.us Dear Members. Sponsors and Guests.

On behalf of the entire PRISM Board of Directors, welcome to PRISM 2019! We are excited that you are here and thank you for your continued support of the PRISM Association.

President-Elect Dan Bowden Louisiana State Employees' Retirement System (225) 922-2565 dbowden@lasersonline.org

The theme for this year's Conference is "The Pursuit of Better ... Better Processes, Better Technology, Better Pensions." It is a universal theme for our membership, with a long-term focus. Conference breakouts complement the theme, bringing practical ideas and real-world experience to attendees.

The format for this year's Conference is similar to past conferences, with two

keynote speakers and the always popular member breakout sessions. In

addition, the Conference will provide attendees with numerous networking

opportunities, including at the Sunday Welcome Reception, and Monday &

interactions between both members and sponsors is what make the PRISM

Conference so unique and successful, year after year.

Tuesday dinner networking events. The informal networking opportunities and

Secretary Doug Hislop South Carolina Public Employee

Benefit Authority (803) 737-6818 dhislop@peba.sc.gov

Treasurer

Joseph Schaefer Kansas City Public School Retirement System (816) 472-5800 joe.schaefer@kcpsrs.org

President Emeritus Patrick Grandahl

Minnesota Teachers Retirement Association (651) 296-0460 pgrandahl@minnesotatra.org On Monday morning, our keynote speaker is Steve Rizzo, who will speak on the topic "Don't Just Accept Change, Embrace It!". Steve is a well-known motivational speaker, author, and former stand-up comedian, who will kick off the Conference using laughter as a guide, challenging us to adopt a new way of thinking to discover increased productivity, greater enthusiasm, and new levels of success.

Directors

Western District Esther Cheung Hill University of California Retirement System (510) 987-0309 esther.cheung@ucop.edu

On Tuesday morning, keynote speaker Seth Mattison will alert us to "Future Forces: Digital Forces Shaping the New World of Work." Seth is an expert and author on workforce trends, generational dynamics, and business strategy. As Co-Founder and Chief Movement Officer of Luminate Labs, Seth tracks and communicates key shifts in talent management, change and innovation, leadership, and the future of work.

Southern District

Chris Cutler Teacher Retirement System of Texas (512) 542-6234 chris.cutler@trs.texas.gov

During the breakout sessions presented throughout the Conference, volunteer PRISM members will share their knowledge and experiences on current projects and technologies they have recently implemented or are currently working on at their respective systems. As you attend these breakouts, take a moment to think of what value YOUR experiences would have for others, and begin to plan what YOU can present at PRISM 2020.

Central District

Jamie Houk Missouri Local Government Employees Retirement System (573) 632-6354 jhouk@molagers.org

The Member Roundtable and Sponsor Introductions session on Monday afternoon gives each member system and sponsor company a brief time to provide an update about their system or company. Members will have the opportunity to mention their current projects, recently completed projects and projects being planned. This is a good time for members to mention information they are seeking from others during the Conference. Sponsors will

Northeast District Michael Gregoire

New York State Teachers' Retirement System (518) 447-2932 Michael.Gregoire@nystrs.org



have the opportunity to introduce themselves and mention the services and product offerings they provide.

The Member and Sponsor Consultations will follow immediately after the Member Roundtable and Sponsor Introductions session. During this time block, members will have the opportunity to visit all of the PRISM sponsors to learn more about their service and product offerings in greater detail, or just to talk about our public pension industry. The PRISM Association is fortunate to have sponsors that understand our business and contribute to our members' success. Thank you, sponsors, for all of your support! As an added incentive to visit the Sponsors, we will have a photographer available in the Exhibit area to take complimentary "head shots" of attendees.

The annual member Business Meeting will be held after the final breakout session on Tuesday afternoon. At this meeting, members will elect Board positions that are up for election. Note that only members are allowed to attend the Business Meeting, with each fund having a single vote for each position. The Treasurer will report, and we'll cover plans for the 2020 conference.

The "Birds of a Feather" sessions on Wednesday afternoon are informal discussion groups where attendees group together based on a shared interest (topic) and carry out a discussion without any pre-planned agenda. These sessions are additional valuable chances to learn from each other.

On behalf of the entire PRISM Board of Directors, thank you for being a part of PRISM 2019. Ladies and gentlemen, start your engines!

Sincerely,

Ira R. Greenstein PRISM President

Section 2:

Speakers, Break-outs, & Birds-of-a-Feather Sessions



Real People. Real Stories.

Keynote



Steve Rizzo

The Attitude Adjuster

Steve Rizzo is the Attitude Adjuster. You can't attend one of his keynote speeches, seminars, or read his books and leave with the same attitude. He's a personal development expert,

comedian, motivational speaker and author. His popular PBS special brought him into millions of homes. It's no surprise that he's been inducted into the Speakers Hall of Fame, an honor bestowed upon fewer than 200 speakers worldwide since 1977.

Perhaps one of Steve's greatest achievements was the stellar degree of success he achieved as a comedian, being chosen as a Showtime Comedy All-Star and sharing the stage with Jerry Seinfeld, Rodney Dangerfield, Eddie Murphy, Ellen DeGeneres and many more giants of comedy.

Of course, the surprises don't stop there. What was next for this funny guy in the prime of his career? For Steve, it was to trade the standing ovations as a stand-up comedian for maximum fulfillment and, well, more standing ovations as a hall of fame speaker. What Steve brings to the table is his captivating ability to engage the attendees with laughter as he challenges them to shift their focus and way of thinking to discover greater enthusiasm, increased productivity and new levels of success.

Steve is the author of the bestselling books *Motivate THIS!* and *Get Your SHIFT*<u>Together</u>, and is often called upon as the "go-to" guy on the topic of personal development for many network, cable and radio media outlets. His immensely popular PBS special brought him into millions of homes and revealed why he's an expert on Attitude, Humor and the Power of Positive Thinking.



Real People. Real Stories.

Keynote



Seth Mattison

<u>Leading Personal & Institutional Transformation</u> *"Ignite the Light Within: Shining a Light on the Way We Work, Lead, Live, and Love"*

Seth Mattison is an Internationally renowned workforce strategist, management trendspotter, and author on workforce trends,

generational dynamics, and business strategy. As Co-Founder and Chief Movement Officer of Luminate Labs, Seth advises many of the world's leading brands and organizations on the key shifts happening around talent management, change and innovation, leadership, and the future of work.

In his co-authored book "The War at Work," Seth addresses the challenges of performing in a half-changed world. Through his fable, Seth guides businesses leaders juggling between the disruptive movements in the market and entrenched, unwritten norms.

His ideas have been featured in such publications as The Wall St. Journal, Forbes, The Huffington Post, and The Globe and Mail and was recently named to the Editors' Picks for Speakers to Watch in 2017.

For the past decade Seth has shared his insights with thousands of business leaders around the world and has received accolades from many of the world's best brands including: MasterCard, Johnson and Johnson, Microsoft, Kraft Foods, AT&T, PepsiCo, GE Energy, Cisco, State Farm, Merrill Lynch, Dow, and Disney.



It's Not a Matter of If, But When: Cybersecurity Best Practices

Monday, May 13, 2019 9:50 – 10:50 and 11:00 – 12:00 Room: White River A-B

Session Description

The threat landscape continues to evolve with cyberattacks now regarded as inevitable. Industry experts say it's not a matter of if, but when a breach will occur. Cyberattacks come from organized, sophisticated criminal groups looking to steal valuable data or cause reputational harm. How do you keep your constituents' safe from cyber criminals? In this session, the CalPERS Chief Information Officer will share industry best practices and operational strategies for managing cybersecurity including security frameworks, partnerships, response and preparedness measures, and how to foster a "cyber warrior" culture in your organization.

Speaker Biographies

Christian Farland
Chief Information Officer
California Public Employees' Retirement System

Christian Farland joined CalPERS in 2002 and was named Chief Information Officer in February 2018. He manages the administration and direction of CalPERS' information technology (IT) services, strategy, and security, and provides leadership and counsel to the board and executive team. Christian's duties include overseeing the 600-member information technology team, as well as the technology portfolio that makes up CalPERS' \$100 million IT budget. He previously served in a number of leadership capacities at CalPERS, including chief technology business officer; interim chief for the Technology & Strategic Services Division; chief of IT Performance and Accountability; and enterprise transition management project manager for CalPERS' transformation initiative for five years.

Embracing Change Top Down

Monday, May 13, 2019 9:50 – 10:50 and 11:00 – 12:00 Room: White River C-D

Session Description

Accepting change is not easy. We commonly experience management expecting staff to accept change without much buy-in from the top. At IMRF the Executive Steering Committee supported by our Board of Trustees have help staff adapt to change by setting the examples.

IMRF is going through a transition quite common in the public pension administration area, going from a custom-built system to a Commercial off the shelf (COTS) product. The fear of losing customized functionality had been the main impediment for IMRF staff to accept change.

Defining a governance structure and providing clear strategic guidelines to Business Process Owners, core teams, and project participants have allowed IMRF staff to adapt and own decisions made regarding how to use 'out of the box' functionality from a COTS product and still achieve the same level of customer service we provide today.

IMRF is reinventing our customer service delivery model to adapt to the benefits of a COTS product... come to this presentation to learn more about our journey.

Speaker Biographies

Keyla Vivas Chief Information Services Officer Illinois Municipal Retirement Fund

Keyla is the sponsor of the Horizon Project at IMRF. She has 32 years of experience designing, developing and implementing business solutions for different industries, such as iron mining (SIDOR) and aluminum (CVG Interalúmina) in Venezuela and public pension administration at IMRF (98 – now). Since 2016 Keyla has held the CISO position at IMRF. Keyla is a member of the Executive Steering Committee at IMRF responsible for overseeing the implementation of a Modernization program that started in 2011. Keyla has a BA in Management with a concentration on IT Management.

Changing Everything: Revving Up For A Better MainePERS

Monday, May 13, 2019 9:50 – 10:50 and 11:00 – 12:00 Room: 101-102

Session Description

Learn what happens when an organization decides to change managed IT service providers, telephone system support vendors, carriers, and oh by the way, its building - all at the same time. In 2018 MainePERS undertook multiple concurrent strategic projects, culminating with a relocation of the entire business to a new address over a three-day weekend. Please join us to hear about our challenges and, ultimately, successes.

Speaker Biographies

John Mavodones

Network and Operations Supervisor

Maine Public Employees Retirement System

John Mavodones has worked at MainePERS since 1997 and is currently the Network and Operations Supervisor in Information Technology. In those 22 years, John has been part of various technology initiatives and upgrades including the implementation of a new line of line of business system, creation of a disaster recovery site and server replication process, migration to a server virtualization platform and participating in the facility relocation project within the past year. John has been attending PRISM since Portland in 2009.

Douglas Butler

Information Technology Manager

Maine Public Employees Retirement System

Doug has been with MainePERS in the role of IT Manager since 2017. Prior to working in the public sector, Doug worked for over 25 years in IT and technical operations in the horse racing and casino gaming industries. His academic background is in Electrical and Computer Engineering. Professional interests are in IT Infrastructure and Operations and IT Service Management.

Build Process in Preparation of the next generation of IT

Tuesday, May 14, 2019 9:45 – 10:45 and 11:00 – 12:00 Room: White River A-B

Session Description

It's likely we're all familiar with the challenges of having siloed technical teams, which can slow down processes and create roadblocks in our work. CalPERS has been working in recent years to improve back-office processes to solve this problem. This presentation will explain how we built our Business Relationship Team and how this all comes together to deliver true Service Level Agreements that are completed collaboratively across the CalPERS enterprise. We'll also lay out how this has increased our customer satisfaction and prepared CalPERS for technical challenges on the horizon.

Speaker Biographies

Andrew Warren
Chief Technology Officer/Interim Chief Security Officer
CalPERS

Andrew has been at CalPERS since 2006. During his tenure, he's led several efforts in IT Service Management, Infrastructure Modernization, and Security Governance. In addition to his work in IT, Andrew has presented at several Gartner conferences on topics from DevOps to managing your MSSP. He is currently sponsoring several projects to move CalPERS technology from onsite to the cloud.

A new ERA.....Legacy System Replacement Lessons Learned

Tuesday, May 14, 2019 9:45 – 10:45 and 11:00 – 12:00 Room: White River C-D

Session Description

In 2016, after years of planning and preparation, Washington State Department of Retirement Systems (DRS) began the implementation of a new Employer Reporting Application (ERA). ERA provides all our employer partners with a more effective system to report employee retirement information to us. Improvements included:

- 1) A user-friendly web portal that presents all data in one easy-to-navigate location
- 2) The ability to edit and validate employment data before submitting it—this increases the accuracy of information provided to us, and reduces corrections
- 3) Enhanced on-demand tools for self-auditing—reporting the right positions in the right plans increases accuracy

This presentation will cover our lessons learned from implementing our first legacy system replacement and how we are applying them to our projects moving forward. You will hear from a variety of team members including project managers, web services and infrastructure support, and the business team.

Speaker Biographies

The team below from the Washington State Department of Retirement Systems (DRS) led the implementation of the ERA project.

Lisa Horne, Project Manager

Sue Gordon, Technical Project Manager

Jennifer Freeze, Project Coordinator

Jay Walsh, Information Technology Services Manager

Isaac Kirkwood, Web Programmer Team Lead

Amy McMahan, Project Management Office Director

Panel Discussion: Fraud, Breach & Compromise Events Tuesday, May 14th 2019 9:45 am - 10:45 am Room 101/102

Session Description

The safety and security of Personally Identifiable Information (PII) and the connected monies in our members' pension accounts is, in many ways, the front line of our ongoing war against fraud, breach, and compromise events. Creating and maintaining a safe and secure system while cultivating a culture of awareness and prevention remains a primary responsibility of the information management professional. When a fraud, breach or compromise event happens, it immediately becomes a crisis for our organizations, and yet it also provides an opportunity for growth and improvement in this critical area.

What are some strategies to be considered when recovering from such an event? What are some options to improve detection, prevention and remediation practices? This panel discussion will allow PRISM attendees to learn from the panelists' experiences and openly discuss concepts and perspectives toward better securing pension fund organizations' information and systems.

Panelists

Greg Taylor

Chief Information Officer State Teachers Retirement System of Ohio

Meg Skelley

Organizational Support Director Michigan Office of Retirement Services

Maxx Godsey

Deputy Chief Information Officer Iowa Public Employees' Retirement System

<u>Continual Service Improvement – TRSNYC</u>

Tuesday, May 14, 2019 11:00 am – 12:00 pm and 1:00 pm – 2:00 pm Room: 101-102

Session Description

In 2017 the Teachers' Retirement System of the City of New York (TRSNYC) hired an IT Service Management Officer (SMO) and started the Continual Service Improvement Program (CSIP), as one component of our larger IT Service Management Program. The aim was to create a culture where the effectiveness and efficiency of IT processes and services are continually assessed and improved. This program spans the entire gamut of IT processes and services, from the simplest to more complex ones. This presentation will give some insight as to how TRSNYC tackled this effort. You will hear from some TRSNYC associates as what they think Continual Service Improvement is, see some of steps and progress, and hear about some of the challenges we faced.

Speaker Biography

Billy Demas
Deputy Director IT Services Administration
Teacher Retirement System of the City of New York

Billy has been with TRS for over 25 years and has served in the title of Network Manager, Deputy Director of Infrastructure and is currently Deputy Director IT Services Administration

Waterfall and Agile – Is it a Volatile Mixture?

Tuesday, May 14, 2019 1:00 pm -2:00 pm & 2:15 pm – 3:15 pm White River A-B

Session Description

In 2013, Teachers Retirement System (TRS) of Texas started their Pension Administration System (PAS) replacement/modernization program called TEAM (TRS Enterprise Application Modernization) with the selection of a PAS vendor. As part of the TEAM Program, TRS is modernizing its pension systems, health insurance systems, implementing a new customer relationship management and workflow solution, and integrating all of these components together. The TEAM program is a multi-year two phased program. Active membership and employer reporting were implemented in Phase 1 and annuitants and self-service will be implemented in Phase 2.

This presentation covers how TRS worked with this sometimes volatile mixture of integrating TRS agile development efforts with the more waterfall-like methodology used by our PAS implementation vendor, Perspecta. We will discuss how we weaved together user stories and sprints that the Agile methodology requires, along with the requirements and milestones the Iterative Waterfall methodology depends upon. The presentation will also cover the tools and processes used to manage and integrate these efforts, discuss the value of a scrum of scrums with multiple teams, and talk about the challenges we encountered and lessons learned.

Speaker Biographies

Christi Holman
Director of Information Systems Support and Development Team
Teacher Retirement System (TRS) of Texas

Christi is the Director of Information Systems Support and Development that consists of 30+ staff and contractors. She leads the Application Support and Data & Reporting Services teams. She has worked at TRS for 10 years. Christi is also serving as the Technical Project Sponsor for the Health Insurance Line of Business (HILOB) project which is part of the Pension Administration System (PAS) replacement/modernization program called TEAM. The HILOB application is using the Agile methodology. HILOB is being developed to work closely with the Pension Line of Business (LOB) development project which uses the Waterfall methodology. The HILOB project is one of three Agile projects currently underway at TRS.

Implementing Scrum in Agile Software Development

<u>Tuesday May 14th, 2019</u>

1:00 pm - 2:00 pm & 2:15 pm - 3:15 pm

White River C-D

Session Description

In 2016, the Public School and Education Employee Retirement Systems of Missouri (PSRS/PEERS) began searching for a different approach and lifecycle for software development. After much research, it was determined that implementing Scrum, an Agile software development approach, would best fit our needs at PSRS/PEERS. During this breakout session, we will share information about Scrum and how we have implemented Scrum in our own software development lifecycle. We will share our successes, lessons learned, and how your organization may also benefit from this approach. This topic can apply to organizations that have their own development staff or to those that utilize contractors for their development processes.

Speaker Biographies

Bill Betts, Chief Technology Officer
Public School and Education Employee Retirement Systems of Missouri (PSRS/PEERS)

Bill has over 20 years of IT experience. Bill started his career as an Applications Developer for the Missouri Department of Transportation (MoDOT) before becoming the Applications Development Supervisor. After leaving MoDOT, Bill served as the Director of Information Technology for the City of Jefferson in Missouri for 10 years. In 2015, Bill became the Chief Technology Officer for PSRS/PEERS.

Bill has a Bachelor of Science degree in Computer Information Systems from Lincoln University, in Jefferson City, Missouri. Bill also earned his Project Management Professional (PMP) certification from the Project Management Institute (PMI) in 2005.

Ciara Bauer, Project Manager Public School and Education Employee Retirement Systems of Missouri (PSRS/PEERS)

Ciara has worked at PSRS/PEERS since 2016 and is currently a Project Manager in the Information Technology department. She also serves in the role of Scrum Master for the PSRS/PEERS Scrum team. She has managed a wide range of Information Technology projects at PSRS/PEERS including disaster recovery improvement projects, SharePoint online implementation, and API integration projects with inhouse pension administration software, OASIS.

Ciara has a Bachelor of Science degree in Management Information Systems from Columbia College in Columbia, Missouri. Ciara holds a Project Management Professional (PMP) certification from the Project Management Institute (PMI).

<u>Positive Results from our Next Generation Pension Solution</u>

Tuesday May 14 – 2:15 pm – 3:15 pm Wednesday May 15 – 9:15 am – 10:30 am

Room: 101-102

Session Description

Last year at PRISM we presented the detailed process of implementing the Four Pillars of our Public Sector Pension System. This year we would like to concentrate on the methodology and results of processes utilized in this implementation and try to relate our success to measurable outcomes.

We will present and discuss each item and give examples of:

- 1. Summary of the problem.
- 2. Actions taken to resolve the problem.
- 3. Describe the participants, software, procedures, testing, and timeframe during the development/implementation
- 4. Benefits of the solution
- 5. Synergy with other features/functions
- 6. Anticipated future improvements

Speaker Biographies

Rudy Koffler, CDP

Chief Information Officer & Sr. Project Manager

Baltimore City Fire and Police Employees Retirement System (F&P)

Rudy has served F&P as CIO/Sr. Project Manager since 2006, re-engineering and modernizing the complete infrastructure, operations and replacing all applications with state of the art technology and processes.

Prior to F&P, Rudy was a Sr. Project Manager for the Baltimore City Board of Education Oracle HRMS Implementation and also for the City of Baltimore IT as the Team Leader for the Payroll/HRMS, Imaging/Records Management, Benefits, Budgets, Pension and other large municipal applications. Rudy was involved in Operations, Infrastructure Communications, COOP and Data Conversions/Interfaces/Cleansing.

Madhavi Ramagiri, MBA

IT Director

Baltimore City Fire and Police Employees Retirement System (F&P)

Madhavi has materially participated in the complete modernization of F&P since 2010 and has been the IT Manager and Sr Project Manager. Madhavi is an accomplished Analyst and PM as well as a DBA, systems architect and integrator. She has also worked for Lockheed Martin in similar functions.

Cindy Davis

Sr Project Manager

Baltimore City Fire and Police Employees Retirement System (F&P)

Cindy Davis, a Project Manager with a demonstrated history of working in the DIGITAL Information Technology arena. Her highly professional skills include providing functional, logistical, technical, and procedural consulting to administration, technical and functional staff. Cindy has recently completed the complex process of managing the successful Imaging project for F&P. The Imaging Projects goal was to Digitize F&P member records in all historic formats that included Backfile Paper, Microfilm and Microfiche for all current and retired members/beneficiaries from the early 1900's.

During this time Cindy has also converted other legacy applications related to Accounting, Legal, HR and Administrative documents from multiple analog platforms to the latest digital format. Cindy's successful implementation of the F&P Digital Conversions Project demonstrates her ability to deliver large complex projects on time and under budget. Cindy is a Long Island University alumni with a Bachelor's Degree in Liberal Arts focused in Business Administration and Management Information Systems.

PRISM Business Meeting Agenda J W Marriott – Indianapolis, Indiana Tuesday May 14, 2019 3:30 p.m. – 4:30 p.m. Room – White River E

- 1. President's Welcome (Ira)
- 2. Treasurer's Report (Joe)
 - a. Financial Reports
 - b. Fees and Sponsor levels
- 3. Conference Reminders (Ira)
 - a. Conference Evaluation Forms
 - Provide comments & feedback on both conference book and mobile app
 - Complete and turn in before leaving the conference
 - b. Membership Dues
 - c. Conference Registration and Hotel Reservations
- 4. Member Involvement in Conference (Ira)
- 5. By-Law Changes discussed and voted on (Ira)
- 6. Elections (Ira)
 - a. Announcement of open positions
 - President-Elect
 - Treasurer
 - Central District Director
 - West District Director
 - b. Additional nomination requests
 - c. Distribution of ballots
 - d. Announcement of election results
- 7. Present Board Resolution to Outgoing Officers (Ira)
- 8. New President's Welcome (Ira)
- 9. Appointment of Webmaster (Dan)
- 10. Website (Scott)
 - a. Website Improvements/Information Updates
 - b. Keynote and speaker presentations will be posted on the website shortly after the conference
 - c. Enhancement suggestions welcome throughout the conference
 - d. Conference mobile app developed separately future integrations being considered
- 11. General Conference Format (Dan)
 - a. Keynote speakers, Roundtable, Sponsor Consultations, Member Breakouts and "Birds of a Feather" sessions
- 12. Announcement of 2020 Conference (Dan)
- 13. Other business? (Dan)
- 14. Sponsor Passport Drawing (Ira and Dan)
- 15. Motion to Adjourn (Dan)

Viewing Retirement Through a Digital PRISM

Wednesday May 15th, 2019 9:15 am – 10:30 am & 10:45 am – 12:00 pm White River A/B

Session Description

LASERS (Louisiana State Employees' Retirement System) has been following a roadmap to revamp our business processes and applications for the past decade, optimizing the workload of staff and allowing greater control of retirement information to retirees. In this session, the process of digital transformation will be unveiled, similar to how a prism uncovers the colors of light. This session will take you through major software upgrades, innovative self-service deployments, and learnings in our early Cloud implementation. While the project was requested by the business and led by IT, ultimately our organization came to realize that a digital transformation is not just a technical challenge but is also a culture change. Join me as we take a look at the technical hurdles we resolved during the journey and the future successes that LASERS will achieve.

Speaker Biography

Eric Schoonmaker
Deputy Information Technology Director
Louisiana State Employees' Retirement System (LASERS)

Eric serves as Deputy IT Director for LASERS. In this role he oversees all aspects of information technology, working in close partnership with agency business units to improve computing services through innovative new projects. Prior to his role as Deputy IT Director, he led the agency's Applications Division where he was responsible for all product development and application support. As a PMI-certified project leader, he has successfully completed key projects for LASERS for pension administration, enterprise resource planning, content management, and investment management. He has recently initiated a project involving the integration of cloud services.

Prior to joining LASERS in 2004, Eric was Applications Director for Sparkhound, a multi-state consulting firm headquartered in Baton Rouge, LA. With almost 30 years of IT experience in both the public and private sectors, he is well-versed in public retirement systems, as well as the healthcare and energy fields. Eric holds a bachelor's of science degree in Computer Science from LSU.

<u>Pension Operations Transformation – Strategy and Decisions in Maryland</u> Wednesday, May 15th 2019

9:15 am - 10:30 am & 10:45 am - 12:00 pm Room: White River C-D

Session Description

The Maryland State Retirement Agency (MSRA) began a four-year initiative to re-engineer its pension administration business processes, technologies, and organization —to optimize service to plan participants. This is the last of 3 phases to improve Agency operations — first to establish an agile pension administration IT platform, then to remove anomalies and errors in 40 years of automated data, and finally to re-engineer the business beginning in January 2018. Preliminary strategy was devised in early 2018, guided by an Agency IT Steering Committee. Since then, teams systematically assessed the current state and started the transition. Along the way, there have been numerous surprises, paving the way for an even better end result than originally anticipated. This session will present how this initiative was planned and how it is being executed, commenting on refinements made to date.

Speaker Biographies

Ira R. Greenstein Chief Information Systems Officer, MSRA

Ira Greenstein has served MSRA since 2007. Previously, his background includes IT consulting at Ernst & Young (now EY), helping to form its original technology consulting and project management practices in the 1980s, followed by executive roles at Coca-Cola Enterprises, Vanstar Corporation, Mentor Technologies, and the U.S. Senate Federal Credit Union. During his career, Ira grew three successful nationwide IT consulting practices and developed methodologies teamed with Microsoft and Cisco Systems. He has a wide variety of leadership experiences in both the public and private sectors. Ira is currently PRISM President, and he earned his three post-secondary degrees from the University of Maryland.

Robert Diehl
Deputy Chief Information Systems Officer, MSRA

Robert Diehl has served MSRA since 2017. Bob began his career at Towson University, where he held increasingly-responsible positions, ultimately serving as Director of Information Systems. He became Manager of Information Systems at the Baltimore County Public Schools, and then IT Operations Director for the Maryland Department of the Environment, before MSRA snatched him away. These experiences in applications, cyber security, infrastructure, user support, and endpoint management provide him a holistic view of IT management. Bob currently maintains a PMP certification, and he earned a B.S. in Mathematics from Towson University followed by an M.S. in MIS from the University of Baltimore.

Panel Discussion: Mobile App Development Wednesday, May 15th 2019 10:45 am - 12:00 pm Room 101/102

Session Description

NDPERS deployed the mobile app in the summer of 2016. We had a pilot phase with limited users and later that year announced the availability of the mobile app to all our membership. Our mobile app is based on the Sagitec Mobias platform. One of the reasons NDPERS chose to develop the mobile app is because our current Member Self Service portal is not mobile friendly.

In addition to the North Dakota Mobile App, representatives from Ontario Teachers' Pension Plan and from the San Mateo County Employees Retirement System will be on the panel to discuss their experiences creating and managing Mobile Apps.

Panelists

Sharmain Dschaak North Dakota Public Employees Retirement System

Ron Gilliam ND Public Employees Retirement System

Alida Ladak Ontario Teachers' Pension Plan

Darius Nagal San Mateo County Employees Retirement System

Birds of a Feather Small Breakouts

Wednesday, May 15th 2019 1:00 pm - 1:55 pm

Session Description

Join a Group of PRISM peers to discuss specific topics of interest to PRISM Members. The Birds of a Feather Sessions are not speaker driven, but roundtable discussions led by a PRISM Board Member to facilitate discussion.

Room 101: Data Security/Physical Security

Room 102: Cloud Lessons Learned

White River C: Disaster Recovery/Business Continuity

White River D: Methodology (Agile/Kanban/Scrum/Waterfall)

Wednesday, May 15th 2019 2:05 pm - 3:00 pm

Session Description

Join a Group of PRISM peers to discuss specific topics of interest to PRISM Members. The Birds of a Feather Sessions are not speaker driven, but roundtable discussions led by a PRISM Board Member to facilitate discussion.

Room 101: Fraud & Breach Discussion

Room 102: Business Intelligence

White River C: Telecommuting/Work From Home/Incentives for Retention

White River D: VOIP, SIP, CRM, etc.

Section 3:

Sponsor Attendees,
 Sponsor Descriptions



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- · FLEXIBLE AND SCALABLE PLATFORM
- · IMPLEMENTATION AND SUPPORT
- DEPLOYMENT OPTIONS



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- Agile setups



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- Project Management & Oversight
- Requirements Definition & Procurement
- Testing Support & Oversight
- Data Conversion Oversight
- Quality Assurance
- Post Go-live Stabilization & Support
- Cross-System Integration



Defining the Future

- Organizational and Workforce Assessments
- Strategic Planning
- IT Assessments & Roadmaps
- Business Strategy
- Feasibility Assessments
- Gap Analysis
- Post-Implementation Strategy



Empowering Your Organization

- Change Management
- Operational Procedures/Processes
- PMO Setup
- Business Process Improvement and Workflow Automation
- Training and Coaching of project teams and staff



BARBARA SCHEFFELS - MSCS, CSM, CSP, CAPPP bscheffels@agileprogress.com



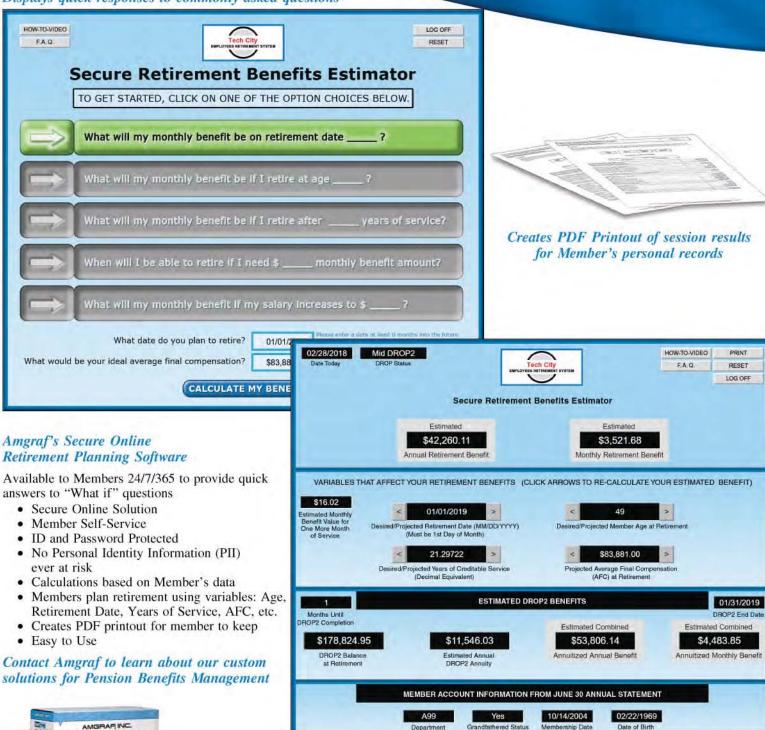
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Ross Gilmore
CO-LEAD GOVERNMENT SOLUTIONS
rgilmore@captechconsulting.com



Adam Hofheimer
PRINCIPAL, CO-LEAD GOVERNMENT SOLUTIONS
ahofheimer@captechconsulting.com



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Our custom suite of technologies support and service your employee population, as well as offer dynamic communication and tracking mechanisms between human resource teams and business line managers.

CBIZ Retirement Plan Services specializes in defined benefit pension administration, personalized employee communications and benefits technology.

Pension Administration

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- Co-sourcing
- ► IPASMaster"
- Participant pension website
- ► Retirement modeling
- Data clean-up
- ► Plan terminations
- Lump sum cashout windows
- Pension calculation projects

Communications

- ▶ Total compensation & benefit statements
- Executive compensation and equity statements
- Management reporting
- HR strategy communications (annual enrollment)

Custom Websites

- ► Compensation & benefits survey
- New Hire Advantage
- Health assessment tracking
- ► Employee surveys

Human Capital

- Experienced temporary staff
- Work at your location
- Pension plan knowledge



CBIZ Retirement Plan Services is a trade name under which certain subsidiaries of CBIZ, Inc. (NYSE Listed: CBZ) market investment advisory, investment management, third party administration, actuarial and other retirement plan services. Investments, investment advisory and investment management services offered through CBIZ Firinancial Solutions, Inc., Member FINFA, SIPC and SEC Registered Investment Advisor, doe CBIZ Retirement Plan Advisory Services. Investment advisory and investment management services may also be offered through CBIZ Investment Advisory Services, LLC, SEC Registered Investment Advisor. Third party administration, actuarial and other consulting services offered through CBIZ Benefits & Insurance Services, Inc.



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Public pension funds looking to modernize aging information technology (IT) infrastructure face a myriad of challenges. Unlike many industries (e.g., manufacturing, retail, etc.) that could turn to leading software providers for commercial off-the-shelf (COTS) solutions, pension funds typically have been required to build their own custom systems to accommodate unique business requirements. As pension payrolls have grown and plan options have increased, so have the complexity of the systems required to support the business. Pension funds are increasingly looking to rationalize their application portfolios and modernize applications to meet future demand with sustainable costs.

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About CGI

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- ISO-9001 certified quality frameworks contributing to a 95% on-time, onbudget delivery track record
- > 9/10 average score on client satisfaction assessments
- End-to-end services including:
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 - 150+ intellectual propertybased solutions for mission-critical functions



For more information, please contact Megan Panson at (916) 830-1129 or megan.panson@cgi.com.



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10

Fortune's Most Admired Companies 10 Years in a Row

18

Forbes FastTech 25

205

Fortune 500 Ranking

16

Barron's 100 Most Sustainable Companies 2018

14.8

Billion USD in Revenue 2017

17

Fortune Future 50 Ranking



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Retirement Public Sector Services:

Challenges & Opportunities

Cognizant Solution Capability

Member Experience

- Paper forms and mail
- In-Person
- · Call center

- Integrated end-to-end services; digital enablement; mobile platform creation for 24/7 self-service access for members.
- Application of human-centric design thinking, data science and pension industry knowledge to reimagine products and user experiences at speed & scale.
- Digital pension business models and systems that meet member, employer, and agency needs.

Operational Efficiency

- · Multiple manual touches
- · Paper forms
- Multiple phone calls
- Mail delays

- Robotic Process Automation (RPA) to increase efficiencies, allowing staff to focus on critical member and agency needs.
- Enterprise Content Management (ECM), addressing image capture, storage, search, and organization of member & agency communications.
- Use of artificial intelligence, machine learning and natural language processing, Voice-Bots and Text-Bots to increase straight thru processing and reduce manual touchpoints for front-office and back-office.

Technology Modernization

- Legacy Applications hosted on-premise
- Customization requiring long time-to-market and high effort
- · High Total Cost of Ownership
- Agilization is in our DNA enabling our clients to run at digital speed and leap ahead in today's fast-paced business world.
- Reducing the Total Cost of Ownership for your Agency supporting your move to the Cloud; whether AWS, Azure, Google Cloud, Bluemix, etc; our implementation strength supplemented by Cognizant's Cloud360 & Cloud Speed.
- We secure your Agency on your modernization journey, through a suite of security solutions
 designed to safeguard member's data, applications, and infrastructure. Our focus on cyber security
 and threats, is about your Agencies data privacy & protection across your entire ecosystem.

IT Program Predictability

- Budget and cost overruns due to issues with scope management, development and quality assurance
- Development challenges
- Proven track record of development & delivery as a leading system integrator has earned us Gartner
 & Everest Top Quadrant Quality Vendor rankings.
- Understanding time, cost, and quality needs of pension agencies, ensures the right questions Day 1
 and throughout the partnership.
- Zero Deviation Life Cycle (ZDLC) Tool Suite, accelerating the extracting and modelling of a precise
 picture of existing IT systems; reducing cost and improving resiliency through automation by
 continuously enriching quality of the processes.
- Partnering with State/City agencies on modernization involving Sagitec and HP platforms along with Quality Assurance services for integration, upgrades, and migration for COTS implementations like OMNI, RPS, & Sagitec's Neospin.

WAYNE MORRIS | Associate Director Retirement Public Sector Practice (215) 995-1002 Wayne Morris@cognizant.com VENKATA REDDY KETHU | Associate Director Retirement Public Sector Practice (551) 227-5731 VenkataReddy Kethu@cognizant.com DAVID JOHNSON | Sr. Vice President Global Head Public Sector Practice (602) 790-3483 David Johnson@cognizant.com



DAS Company Description

DAS, an IBM/FileNet Premier Business Partner, has been dedicated exclusively to the Enterprise Content Management marketplace for over 25 years. DAS' primary core competencies include designing IBM FileNet systems, workflows and case management, electronic forms, records management and capture (DataCap). DAS also offers direct maintenance and support including system evolution planning and managed services. Additionally, DAS has expanded its portfolio to include a data strategy practice, including an experienced full-stack data scientist on staff. Application areas include data mining, data optimization, and other predictive/prescriptive analytics modeling. Talk to us about how to extract value from the dark data in your ECM repository.

Having performed hundreds of implementations since 1994, DAS is committed to helping solve its clients' business problems through technology solutions. DAS has experience across a wide array of industries, including working with multiple retirement systems, and has clients all across North America.

Matt Weis

Matt is one of the founders/principles of DAS, with responsibility for the sales and professional services business units including strategic initiatives. His experience and knowledge in the Enterprise Content Management industry provides a unique offering to DAS customers, software vendors and partners.

Camden Weis

Cam is the Senior Account Executive for DAS with responsibility for the sales, marketing and business development functions of the company.

Matt Weis

Vice President

DAS an IBM Premier Business Partner

 Main
 336-870-0013

 FAX
 336-217-8878

 mweis@DASpartner.com

Camden Weis

Senior Account Executive

DAS an IBM Premier Business Partner

Office 804-644-7600 ext. 405

cell 336-491-9517 cweis@DASpartner.com

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Tom Zacharias
Practice Leader
(678) 849-6230
tzacharias@deloitte.com

Dave Sweeny Senior Manager (919) 521-6236

dsweeny@deloitte.com





Jamie Helms Senior Manager (612) 397-4546

ihelms@deloitte.com

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Employees' Retirement System of Georgia
Alameda County Employees' Retirement Association
Ventura County Employees' Retirement Association
Sacramento County Employees' Retirement System
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Ishu Chhabra Managing Director

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e: ichhabra@enterpriseiron.com p: 703.599.5882



Tim Scott

Delivery Partner

Tim Scott has over 30 years of experience in the retirement plan services industry primarily serving banking, insurance, trust, technology and other asset management clients. Mr. Scott has extensive technology, operational, business development and client services background and has led multiple IT transformation efforts. He has also led the largest Professional Services unit of a major international IT Services organization.

e: tscott@enterpriseiron.com

p: 205.234.3983

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We understand the importance of your DATA

ICON INTEGRATION & DESIGN focuses on DATA and the processes impacting data quality. We know how to make the data reflect your business rules and positively impact your organization at all levels. WE KNOW DATA.

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- Microsoft System Engineering
- IBM DB2
- IBM Mid-Range AS/400
- Six Sigma



Rob Rust VP Business Development rrust@iconintegration.com 913-221-8801 (office) 573-808-6494 (cell)





Michael Thibault
President / CEO
mthibault@iconintegration.com
913-221-8801 (office)
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- Migration
- Administration

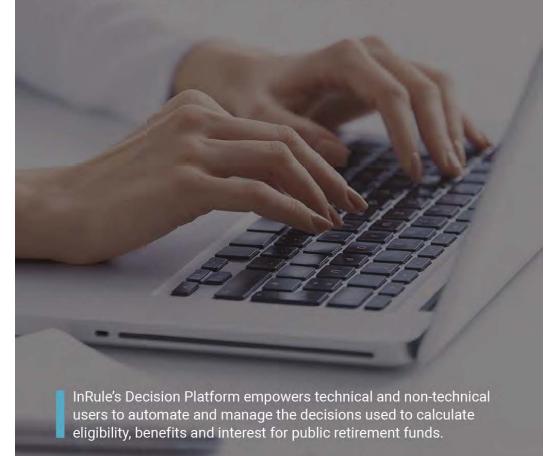


Leon J. Schwartz
VP Client Relations &
Communications

lschwartz@iconintegration.com
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641-745-9041 (cell)

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PENWEB

Member and Employer Self-Service



Reporting Employee HR and Payroll Data



PENFAX 5

Pension Administration System



Self-Service **Retirement Savings** Platform



CSAR

Calculation Services and Rules



HOSTING

Fully Managed JEA Solutions







As one of the largest providers of professional services to the government sector, our data and analytics services and solutions help governments, at all levels, deliver improved services and outcomes. Our Data & Analytics practice achieves these objectives by combining our data quality-driven processes, technologies, and advanced analytics capabilities with our deep-rooted domain expertise.

Data & Analytics capabilities

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We establish a sound data foundation



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Contacts:

Rob Wentz | Managing Director, Advisory | rwentz@kpmg.com | 610-416-5992 Sid Frank | Director, Advisory | sidfrank@kpmg.com | 770-833-0983

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Jennie Wilson

Manager Channel Programs and Sales Jennie.Wilson@lexisnexis.com 813-508-2521



Ken (Robert) Kennedy

LexisNexis Certified Consultant

Robert.Kennedy@lexisnexis.com 336-841-2187



HOW TO PREVENT ACCOUNT TAKEOVER IN PUBLIC RETIREMENT SYSTEMS

Increase your retirement systems' security and reduce potential vulnerabilities

To help protect funds from account takeover, public retirement systems must continuously improve information security measures and upgrade their identity management systems against current threats. Identity verification and authentication processes require a balance of increasing security while balancing usability.

Here are four well-established and important data-driven methods for strengthening defenses against identity-based threats:



Evaluate Identities (physical and digital). Defend against threats using a multi-faceted identity assessment process. Agencies should be scrutinizing an identity through many layers.



Access fresher data. Identities are constantly evolving. For clearer visibility into identities, agencies need external identity data that is comprehensively sourced and continually updated.



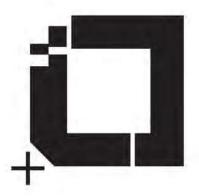
Leverage investigative insights. Hard-earned investigative intelligence should inform and enhance real-time threat prevention.



Strengthen security and improve operational efficiencies. Leverage identity verification tools to enable a fast and seamless password reset process for beneficiaries.

Visit the LexisNexis Risk Solutions booth in the sponsor room adjacent to the main hall for more information and to speak with our subject matter experts.

http://solutions.lexisnexis.com/retirementsystems



LINEASECURE

As high profile cyberattacks continue to make headlines, the need to protect your assets has never been more urgent. Linea Secure offers **strategic cybersecurity solutions** to better prepare organizations for the evolving threat landscape.

As a fiduciary:

- + What are your areas of heightened vulnerability?
- + What is your plan?
- + Which framework do you follow?
- + What are your key controls?
- + Do you perform an annual assessment?
- + What do you need to work on?





Peter Dewar pdewar@lineasecure.com



Cassie Kirchmeier ckirchmeier@lineasecure.com

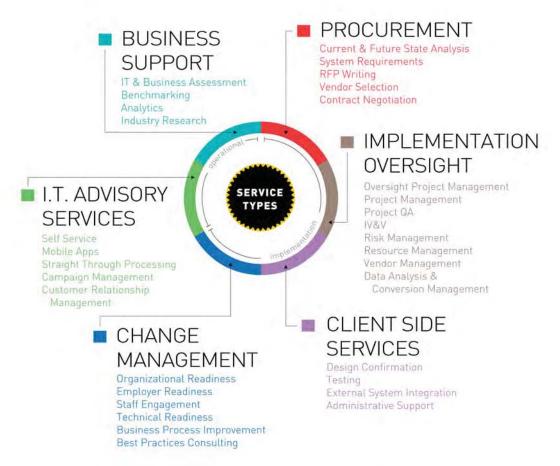


Stephen Kell skell@lineasecure.com



We love your problems.

We love solving them, too. Linea Solutions provides **information technology and management consulting services** for pension & benefit funds and insurance organizations across the U.S. and Canada. We help clients adapt to change brought on by growth, increased customer expectations, outdated technology, and the evolving business and legislative environment.





Akio Tagawa, Principal atagawa@lineasolutions.com



Bryce Haws, VP of Strategic Relations bhaws@lineasolutions.com



Lon Tiggelaar, Principal Consultant ltiggelaar@lineasolutions.com

LINEASOLUTIONS



Defining tomorrow. Delivering Today.

Customers share their thoughts on using PensionGold® software and working with LRS Retirement Solutions....

Robust and Flexible Solutions

PensionGold's standard functionality can be easily customized and extended to meet each customer's unique administrative needs, allowing you to fully administer your plans and deliver outstanding service to your members.

- "... the integrated pension system (PensionGold) allowed us to expeditiously implement the most complex legislative changes in decades."
 - Executive from a county retirement system

Experience Matters

"We implemented PensionGold which allowed streamlining of many processes ... and helped us improve our efficiency and cost effectiveness. Their knowledge and experience working with other pension plans enables them to resolve issues quickly ..."

- Executive from local government retirement system

Support from a Real Business Partner

"I really believe this is not a typical vendor/system relationship, but a real partnership. Kudos to LRS management and staff for working to achieve a partnership philosophy that so many other vendors lack."

- Executive from a state retirement system

Customer-focused Innovation

"LRS' innovation continues to help us drive our technology solutions forward. We recognize their level of professionalism, knowledge of pension administration, project management, and efficiency in meeting our requirements on time and on budget"

- Executive from a county retirement system

Long-term Business Relationships

Customers have been using our software products for longer than most of our competitors have been in business. Customers want value, and we have been delivering it for decades.

"PensionGold is such a vast improvement ... the LRS team met every expectation, design customization change, and program enhancement on time and on budget. We were fortunate to find and grow a lasting business relationship with the team at LRS."

- Executive from a public safety customer since 1995

Market Leaders

Our commitment to product innovation and delivery in the public sector defined benefit retirement marketplace for over 25 years has allowed us to be a leader in pension administration software and services with our PensionGold® software.

Product-first Mentality

Great products attract great customers! Retirement systems select PensionGold because it's an exceptional, true COTS "Commercial off the Shelf" solution. LRS continuously invests time, energy, and talented resources to maximize the latest technology, increase product functionality, and provide ongoing value.

Tom Chesser, Director, and John Katalinich, Account Representative, are at the PRISM conference to answer your questions. LRS is proud to be a PRISM sponsor since 2001.



Better call LRS:

John Katalinich Senior Account Representative 217-793-3800, ext. 1755 John Katalinich@LRS.com



www.LRS retirements olutions.com



We are a nationwide consulting firm offering services specifically focused on addressing the operational and technological challenges of pension and benefits administrators.



LRWL provides a partnership approach with all the **services** we provide to retirement benefits administration organizations. The first step in any engagement is for our consultants to *listen* to the organization's experts and stakeholders to understand the operations, past projects, lessons learned, and the vision driving them forward. Once aligned, LRWL's consultants will meld our understanding of your organization with innovative ideas and best practices collected and refined over the course of twenty-five years and 80 pension clients to determine the best approach toward a successful relationship and project.

Organizational Services

- Business process improvement and reengineering
- ✓ Strategic planning
- Organizational change management
- Project feasibility studies and readiness assessments

Technology Selection and Procurement Services

- Developing needs analysis
- ✓ Project planning
- ✓ Business case development
- ✓ Requirements definition
- ✓ Developing Request(s) for Proposals
- Procurement assistance and methodology development

System Implementation Related Services

- Oversight Project Management
- Quality Assurance
- ✓ Independent Verification & Validation
- ✓ Project Management
- Test Management
- ✓ Employer Reporting Rollout Planning

General Consulting & Support Services

- Solution design and business analysis support
- Business Rule collection and reporting
- CIS (Security) 20 Assessments
- Correspondence, Forms, and Report updates and design
- ✓ Business Process Documentation

PRISM Attendees:



Jeff Mills millsj@lrwl.com 301-908-3014



Ed Meyers meyerse@lrwl.com 703-872-9573



Maureen Gatewood gatewoodm@lrwl.com 614-619-5954

For more information, visit us at www.lrwl.com

Transform your state's public retirement system with a partner you can trust

- 20+ years performing QA and IV&V on large, complex systems in nearly every state
- Experience supporting multiple pension system IT replacement and modernization projects, including CalSTRS
- Independent oversight and objective guidance that drive results

Trust MAXIMUS to provide the knowledge, methodologies and technologies essential to implementing your project with confidence.

The MAXIMUS Difference









Increase quality









MBS has proven success solving these kinds of data challenges for Pension System clients









Person Record Matching

MBS uses data matching algorithms to find common person records among multiple sources even for non-perfect matches.

Address Scrubbing

MBS applies standardized approaches to fill in missing address data and to cleanse conflicting addresses.

Account Balance Auditing

MBS builds detailed transaction comparisons to find discrepancies leading to account balances that can be trusted.

Pension Data Integrity

MBS builds a foundation of pension data by linking together pension history, payment records and calculation events.

MBS can leverage these techniques and its industry expertise to migrate your data to new systems

Managed Business Solutions (MBS) focuses on delivering high-quality Information Technology Consulting Services

- 24-year track record of delivering rapid results and continued client satisfaction
- Alaska Native Corporation; representing 20,000 tribal shareholders
- Founded in 1993 and headquartered in Colorado Springs, Colorado

Please contact us for a free consultation

to learn more about our effective processes and techniques for making your Pension System data work for you.

Al Gates, Principal Consultant 970.222.9629 al.gates@mbshome.com



For More Information Contact:

Mike Rolfes, Director of Strategic Partnerships
443.985.0449

mrolfes@mindovermachines.com



ENABLING PEOPLE TO WORK SMARTER

We are motivated by a desire to learn, innovate, and deliver solutions that will help our clients capture new revenue, grow their competitive advantage, and cause a greater impact in the community that they serve.

We excel in the following areas of service:

Business Strategy

CRM/ERP Implementation

Data Integration

Process Improvement

Legacy System Support

Custom Application Development



For over 50 years, Morneau Shepell has developed innovative technologies and delivered solutions to address the issues and concerns which challenge public retirement systems. Enabling them to adapt, persevere and thrive in a complex administrative environment. Our technology increases the value of member benefits and reduces the cost of plan administration.

Ariel

Our Ariel Enterprise Administration Solution (Ariel EAS) is a configurable platform designed to implement and execute the specific provisions and processes of public retirement system benefit programs. Ariel EAS is rules-based, extensible, and event-driven, with integrated workflows that reduce or automate routine administrative processing.

AvaTM

Morneau Shepell has developed Ava™, an intelligent, automated assistant, to further our effort to simplify benefits administration.

Ava™ is evolving to meet the future needs of staff, employers and members. For example:

Employers can quickly receive summaries of data collections/remittances, member information, or member events. Members can obtain tax slips, annual statements, projections for estimated value, update personal information, and initiate retirement.

For more information, please visit morneaushepell.com or contact us:

Jim Kelly, Vice-President National public sector practice leader jkelly@morneaushepell.com



The Business Process Management Experts

Helping You Get IT Right the First Time

Line of business upgrades are inextricably tied to your business processes. Too many IT vendors "check the process box." Let Orion help you design and implement solutions that last.

Orion's Services

Training, Coaching, Consulting

- Transforming the Member Experience
- Process Mapping and Streamlining
- Business Process Management
- Process Improvement and Reengineering
- Design and Implementation of the Process-Oriented Organization
- Lean Pension
- Project Management
- Strategic Planning
- Knowledge Retention Solutions
- Process and Risk Management Software

Why Orion? Sustainable Results!

Our clients don't just meet project goals, they *transform* customer service, operational capacity and establish new management practices that drive organizational success for years —even decades— to come. Indeed, the managers Orion has worked with have gone on to become key members of the leadership teams in their public pension organizations.



What does Orion do differently?

Our firm was created by practitioner *educators*. Central to Orion's approach is teaching and empowering <u>your</u> employees to create the solutions to your business problems. When we leave, our solutions and capabilities don't walk out the door with us.

Come visit us at Orion's booth. Ask us why the Orion experience is truly different!



Paul King Founder



Bob Boehringer BPM Visionary

It is time to change how to think about change.



Are you getting the best solution possible for your benefits administration needs?

If you are using a proprietary solution then your answer should be no! Because no point solution can be the very best at it all. What you need is a solution that can leverage your previous IT investments, position you for change, let you pick your components based on your customer and processing needs, and capitalize on market leading products without asking you to throw money away.

Get what your agency needs: solution flexibility

Spend every IT dollar as efficiently as possible. The Clarety ™ Solution stands out from others with our hybrid or best of breed approach. We leverage the IT investments you have already made so you can achieve a maximum return. With our solution, you can modernize at your own pace, budget by transforming a piece at a time — for example the workflow or contact management application— and then simply reconnect it to existing modules. This approach positions you to change different pieces without spending millions of dollars dismantling and replacing everything.

The Clarety Solution

Powerful platform

Preconfigured application framework offers ease of deployment and the flexibility to tailor the solution to your business and IT environment.

Best-of-breed components

Utilizing technology that delivers to your specific technical needs provides the most efficient use of current and future IT dollars.

Reuse of previous investments and legacy system

Leveraging your previous investments and reusing your legacy system capitalizes on your internal depth of experience and knowledge of your agency's processing needs.

Gradual evolution of system

Employing a service oriented architecture and loosely integrated components positions your agency for future changes to the system as new technology emerges and older technology goes end of life. You pick what you want to upgrade or replace and when without having to replace any other component of the system.

PRISM attendees:

Jeff Adair jeff.adair@perspecta.com
Kingsley Swamidoss kingsley.swamidoss@perspecta.com
Vijay Balasubramanian vijayharihar.balasubramanian@perspecta.com

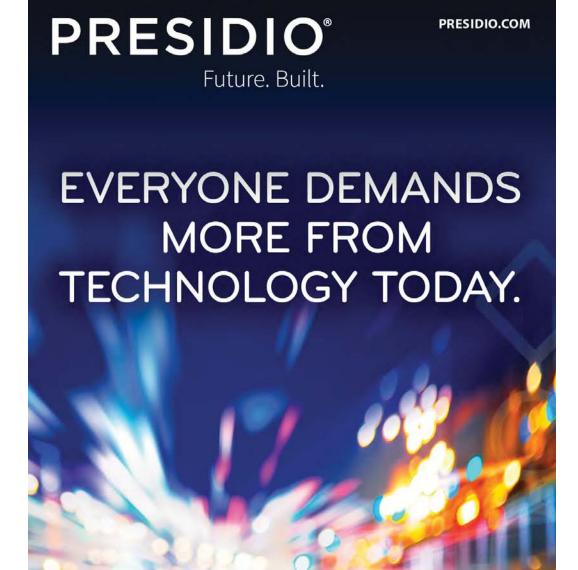
At Perspecta (NYSE: PRSP), we question, we seek and we solve. Perspecta brings a diverse set of capabilities to our U.S. government customers in defense, intelligence, civilian, health care and state and local markets. Our 260+ issued, licensed and pending patents are more than just pieces of paper, they tell the story of our innovation. With offerings in mission services, digital transformation and enterprise operations, our team of 14,000 engineers, analysts, investigators and architects work tirelessly to not only execute the mission, but build and support the backbone that enables it. Perspecta was formed to take on big challenges. We are an engine for growth and success and we enable our customers to build a better nation. For more information about Perspecta, visit perspecta.com.

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Presidio enables our clients to capture the economic value of digitally transforming their businesses.

Presidio enables our clients to capture the economic value of digitally transforming their businesses. Bringing deep solutions expertise and a full lifecycle of services, we help our clients build the connected, cloud-agile, secure IT infrastructures that will drive them forward.









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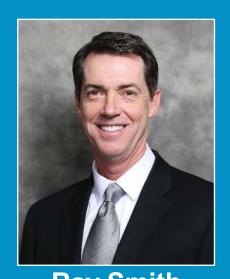
RFP DEVELOPMENT VENDOR SELECTION



OVERSIGHT / IV&V PROJECT MANAGEMENT



Bob Solheim bsolheim@provaliant.com



Ray Smith rsmith@provaliant.com



Jay Masci jmasci@provaliant.com



Protecting your business from cyber-attacks is a full-time task that grows more demanding, specialized, and sophisticated every day.

Partner with Sage, a division of Tyler Technologies, to ensure your organization is fully trained, compliant, and prepared for evolving cybersecurity threats.

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Meet with our Cybersecurity Experts at the 2019 PRISM Conference.



Brendan D. Travis, CISM Director of Business Development brendan.travis@tylertech.com 800.772.2260 ext. 2345



Rick Simonds Vice President, General Manager rick.simonds@tylertech.com 800.772.2260 ext. 2339

Sage Data Security is Now Part of the Tyler Technologies Family!





DRIVING VISION INTO ACTION

Sagitec is a global software provider focused on solving complex problems for the benefits administration industry with domain experts and proven technology.

www.sagitec.com

Technologies of Focus



Neospin™

An adaptable, flexible, and fully integrated pension administration solution.



Microsoft Azure Hosting

The Microsoft Azure platform enables us to deliver software in the cloud, securely and expeditiously.



Sagitec Software Studio (S3)

A true developer's platform to increase quality and reduce time to production for benefit administration solutions.



NeoRecovery

One-click, automated disaster recovery in the cloud

THE WORLD OF WORK IS CHANGING.

But your goal of providing high-quality service to your members is not.

From the experience your members have when they contact you to how conveniently they can access their information, your benefits administration and technology should reflect a seamless experience focused on them. Why? Because you can't afford to have inefficient processes or outdated systems that are unprotected, when your members rely on them for their retirement benefits.

So if you are experiencing processing backlogs, member service issues, reporting difficulties or struggling with outdated technology that is not meeting your needs, Segal can help.

Talk with us.



Amy Timmons
Vice President
atimmons@segalco.com



Michael Stoyanovich Vice President mstoyanovich@segalco.com





Public Retirement Information Systems

Softech & Associates, Inc. is a premier provider of IBM Digital Business Automation software and solutions.

Softech has extensive experience working with content and data-intensive organizations that manage **Public Retirement Information Systems** including



government, insurance, healthcare and financial entities.

Softech provides a comprehensive set of tools to enhance client investments in content management technologies and gives clients the ability to deploy retirement and pension automation: internally and externally.

Softech offers easy-to-use

solutions that are proven, both technologically and through user acceptance, and with our media migration, conversion and upgrade services, we help our clients enhance their efficiency over time.

Stop by our table and learn about the wide variety of services Softech offers.



William Shute 858-583-9266

Softech & Associates 1570 Corporate Drive, Ste B. Costa Mesa, CA 92626

714-427-1122

info@softechis.com



Corey Meitchik 908-612-2192



Tegrit's industry leading experts leverage the latest technology to improve your business efficiencies and reduce administrative costs.

Arrivos Software & Tegrit Services



Pension Administration

Maintain member data
Maintain employer information
Process retiree payroll
Calculate accurate benefit estimates



Member/Employer Portals

View pension information at a glance View/update personal information Run accurate benefit calculations Enroll & update active member data Report wages, service & contributions



Consulting Services

Maximize efficiency
Business process reengineering
Create technical roadmaps
Identify needs & opportunities



Document Management & Imaging

Improve business process efficiency Improve customer service Minimize risk Eliminate paper files



Data Services

Ensure compatibility
Guarantees clean data
Ensure usability
Verify death and address data



Reporting & Analytics

Executive dashboard and metrics Configurable canned reports Data visualization Custom report writing

Timothy G. McClure Chief Executive Officer tim.mcclure@tegrit.com 586.306.2883 Bala Rajamani
Managing Director, Pension & Technology Solutions bala.rajamani@tegrit.com
614.204.8771

Michelle Palatas Chief Strategy Officer michelle.palatas@tegrit.com 734.402.8932

Redefining Retirement Administration

V3 Supports Defined Benefit, Defined Contribution and Tax Deferred Annuity Processing.



Supports Your Plans

V3 is a fully integrated, highly scalable solution suitable for use by public pension funds, Taft-Hartley plans, municipal plans, third party administrators and other similar organizations.



Daily Tasks Made Easy

Address a full spectrum of requirements including enrollment, payroll reporting, contributions processing, benefits calculations and benefits payroll.



Transform Your Operations

Enable dramatic business process improvement within your organization. V3 Workflow, call center, Self-Service and Imaging features will streamline pension benefit processing.

V3 offers a complete suite of administration capabilities and a comprehensive set of enterprise features in a single, integrated solution, specifically designed for the challenges of public pension administration.

V3 is redefining benefit administration by delivering solutions that drive innovative best practices, empower your customers, and provide reliability and security. It is a technically advanced, configurable, and scalable system - delivering solutions that grow along with your evolving business needs.

V3locity

V3locity™ is a turn-key, AWS-based alternative to an on-premise installation. It is V3 encapsulated inside of a powerful, proprietary management layer that ensures smooth, effective operations 24x7x365. It is a fully managed platform that delivers tremendous scalability, security, and reliability with minimal upfront expenses and a predictable, contained long term cost model.